

We all seem intuitively to know leadership 'isn't what it used to be' but we still cling to old assumptions which look out of date in fast changing and challenging times. Organisations and their contexts are increasingly paradoxical and uncertain. A broader approach to leadership is needed. Nick Obolensky has practised leadership in the public, private and voluntary sectors. He has also researched it, and taught it over many years in leading business schools. In this exciting book he brings together his knowledge of theory, his own experience, and the results of 15 years of research.

**Contents:** Preface; what's this all about?; PART I THE CONTEXT: A journey of discovery; The world wide context – a flow towards polyarchy; The organisational context – evolve or die; Finita la comedia – stop playing charades; A quick breather between Parts I and II; PART II CHAOS AND COMPLEXITY: Order in chaos, simplicity in complexity – the deeper paradox; Getting to grips with chaos and complexity; Getting chaos and complexity to work; A quick breather between Parts II and III; PART III THE LEADERSHIP ANGLE: What is leadership anyway?; What about the followers?; Complex adaptive leadership in action; A final breather between Parts III and IV; PART IV LOOKING FORWARD AND OTHER INTERESTS: Beyond this book – the choices you have...; Appendices; Bibliography; Index.

**About the Author:** Nick Obolensky has enjoyed a successful career in a number of roles, in the military, third sector, academia and in business, including those of Associate Director of a FTSE 100 firm, MBA Professor of the Year more than once, and CEO and Chairman of entrepreneurial start-ups. He is a Chartered Management Consultant and was an Executive Strategy Consultant at Ernst and Young, where he also led the Research Associate Practice. He has been a Fellow at the London Business School and was a Founder Fellow at the Centre for Leadership Studies at the University of Exeter in the UK, Professor of Leadership at Nyenrode University in the Netherlands and a Visiting Professor at INSEAD in France. His work has been published by Kogan Page in several languages around the world as well as under the auspices of the University of Exeter Centre for Leadership Studies and the RSA.

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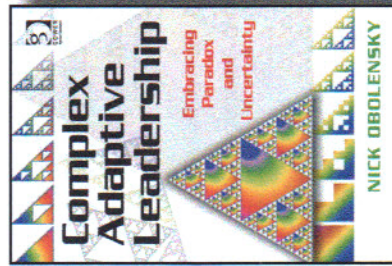
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